



**Accountable Communities for Health:
What We Are Learning From Recent Evaluations**

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1-3 PM ET, via Zoom

PRESENTER BIOS

Holly Stockdale is an expert in health policy analysis specializing in qualitative research on health care organization and delivery and health insurance for low-income populations. Since joining RTI in 2013, she has contributed to the design and implementation of studies related to state health policy, health system transformation, Medicaid, and mental health and substance use. Holly has an MPH and MPP from the University of Michigan and a BA from Skidmore College.

Katherine Abowd Johnson, PhD, Center for Medicare & Medicaid Innovation, is the co-model lead for the Accountable Health Communities Model and has worked on several population health and prevention models at the Innovation Center since joining in 2016. Prior to that she worked at Johns Hopkins University, where her research focused on neighborhood impacts on obesity and associated chronic disease, and in management consulting. Kate holds a PhD in Social and Behavioral Sciences from Johns Hopkins University, an MS in Nutrition with a specialization in Food Policy from Tufts University and a BBA from the University of Notre Dame.

Karen W. Linkins, PhD is Co-Founder and Principal of Desert Vista Consulting, where she specializes in systems transformation in the health, behavioral health, and human services fields through strategic planning, organizational development, evaluation and quality improvement, and payment reform. She is currently directing Integrated Behavioral Health Partners (IBH Partners, formerly the Integrated Behavioral Health Project, or IBHP) funded by the State of California, which aims to spread integrated behavioral health care in California and nationally through capacity building, training, and technical assistance. Her approach to advancing integrated care is to convene policy makers, funders and providers across health care, behavioral health, and managed care and facilitate a dialog on delivery system redesign, payment reform and identify the key barriers to care coordination, data sharing and partnership development. Dr. Linkins works to develop strong strategic partnerships across the safety net, which enables community partners to overcome barriers to care coordination and achieve better clinical and cost outcomes. A recognized leader in integrated behavioral health nationally, Dr. Linkins has led more than 50 research, evaluation, technical assistance, and strategic planning projects for Federal agencies, states, foundations, and community-based organizations and clinics. Previously, Dr. Linkins was a Vice President at The Lewin Group, where she provided organizational and project leadership for over a decade and served as a research faculty member at the University of California, San Francisco where she conducted research on health disparities, integrated care, and home and community based service systems. Dr. Linkins earned her PhD in

Medical Sociology at the University of California, San Francisco and an undergraduate degree from Smith College. Dr. Linkins is a graduate of the Cornell Plant Based Nutrition Certificate Program.

Emily Yu is Managing Director, Partnerships, at de Beaumont Foundation and Executive Director of The BUILD Health Challenge®. She is committed to driving sustainable improvements in health. In these two roles, she is leading the charge to cultivate community collaborations that are working to give everyone a fair chance to be healthy. With two decades of experience in program development and social marketing for both the public and private sectors, Emily brings together a unique perspective that fuels her passion for identifying and proving sustainable models for social change. Emily earned her MBA at New York University's Stern School of Business and her BS from Georgetown University.

Kim Glassman is a Senior Director at Equal Measure and brings an interdisciplinary approach and more than two decades of evaluation, organizational learning, and philanthropy experience. In her project work, Kim bridges traditional divides between sectors using an ecological, human development lens. She leads the strategic evaluation of the BUILD Health Challenge, articulating outcomes and systems change across a network of 55 communities focused on social determinants of health and health equity; directs the learning agenda for Lumina Foundation's portfolio of cities that attract and retain talent through cross-sector partnerships; and she is designing a developmental evaluation for New York City's Atlas Initiative - a dramatic reevaluation of its criminal justice system aimed at fulfilling the need for supportive, strength-based offerings. Kim particularly relishes her leadership role at Equal Measure, supervising emerging leaders in the field and translating project excellence, equity, and learning into organizational practice.

Natalie Rose is a Consultant at Equal Measure with a background in anthropology, public health, and peace and conflict studies, and brings her disposition as an interdisciplinary systems thinker to her project work. On the BUILD Health Challenge she contributes to a nuanced understanding of implementation dynamics across the 55 BUILD communities. Natalie also supports the Equitable Food Oriented Development (EFOD) Collaborative, documenting the story of EFOD's origin to inform positioning for equitable and inclusive growth. She manages The Kresge Foundation's Boosting Opportunities for Social and Economic Mobility (BOOST) Initiative evaluation, applying a developmental and emergent learning approach to explore the ways in which partnerships generate momentum for racial equity and family-centered systems changes. Natalie values the opportunity to learn from community-level expertise and experience to ensure it remains threaded throughout her approach to work.

Chase Napier is Medicaid Transformation Manager within the Policy Division at Washington State Health Care Authority. Chase leads the Delivery System Reform Incentive Payment (DSRIP) initiative under the Medicaid Transformation Project (1115 waiver). Chase supported the design and implementation of Accountable Communities of Health (ACHs), DSRIP and the state's Medicaid Quality Improvement Program (MQIP). Chase holds an MBA and his

background includes regional and state policy development and program implementation in the areas of workforce development and health care reform.

Erin Hertel is a Sr. Evaluation and Learning Consultant at the Center for Community Health and Evaluation (CCHE). She has 20 years of experience working in evaluation and community health, with a particular focus on evaluating multi-sector collaborations, policy initiatives, and innovative programs in both integrated health systems and safety net settings. As an evaluation partner, Erin brings expertise in real-time improvement and strategy development. She is particularly interested in how to authentically integrate the voices of people with lived experience into evaluation and design. Currently, Erin is evaluating novel partnerships between meal providers and supportive housing, technology to support community-clinic connections, and collaborative efforts to advance behavioral health integration with focus on racial equity.

Bobby Milstein directs Rippel's work on System Strategy, is a member of Rippel's Strategy and Management Team, and is a Visiting Scientist at the MIT Sloan School of Management. Bobby is a principal contributor to the ReThink Health initiative's projects [Portfolio Design for Healthier Regions](#) and [Amplifying Stewardship Together](#). He also leads a suite of [nationwide influence](#) activities and coordinates ongoing development of the [ReThink Health Dynamics Model](#), the Well-Being Portfolio Design Calculator, and other simulation tools that let leaders play out the consequences of their scenarios for change. In 2018, Bobby and four co-authors wrote the official brief that defines "health and well-being" as the central focus for the [Healthy People 2030 Framework](#) for the United States.

Barbara Masters brings more than 30 years of experience in health policy, working in philanthropy and local government to her work with CACHI. During her most recent tenure at The California Endowment, she led efforts to develop policy change strategies as well as effective methods to evaluate policy change activities. She previously served as vice president of the California Association of Public Hospitals and Health Systems (CAPH) and directed intergovernmental relations for the Los Angeles County Department of Health. She began her career in health policy as a legislative assistant for Senator Alan Cranston (D-CA). She holds a BA with honors from the University of California, Berkeley and graduate degrees from the University of Colorado, Boulder and the University of California, Santa Cruz.

Joshua Traylor is a Director for the Health Care Transformation Task Force. Prior to joining the Task Force, Josh was with the Center for Medicare and Medicaid Innovation (CMMI) in the State Innovations Group and the Prevention and Population Health Care Models Group. While at CMMI, he supported state efforts to reform care delivery under the State Innovation Model, helped lead the design of the Integrated Care for Kids model, and provided analytic support for the design of other high priority CMMI models. Before joining CMMI, Josh was a health policy fellow at the Center for Health and Research Transformation (CHRT) where he analyzed claims data for health insurers and developed recommendations to improve health benefit design, facilitated a local health provider collaborative to increase safety net clinic capacity, and wrote briefs on statewide hospital and FQHC service utilization in the state of Michigan. Josh holds a

bachelor's degree in biological anthropology and a master's degree in public health from the University of Michigan.